MEMORANDUM OF AGREEMENT
BETWEEN
THE SOARING SOCIETY OF AMERICA, INC.
AND THE CIVIL AIR PATROL, INC.

THIS AGREEMENT is executed and delivered by and between the Soaring Society of America (SSA), a nonprofit organization which seeks to foster and promote all phases of gliding and soaring on a national and international basis, and the Civil Air Patrol, Inc. (CAP), the auxiliary of the UNITED STATES AIR FORCE, which seeks to encourage and aid American citizens in the contribution of their efforts, services, and resources in the development of aviation and in the maintenance of aerospace supremacy.

A. PURPOSE: The purpose of this Memorandum of Agreement (MOA) is to define and establish procedures and practices for cooperation between the SSA and CAP to promote soaring, aerospace education, and aviation development of America's youth.

B. MUTUAL COOPERATION: SSA and CAP commit to the formation of a joint working group appointed by the SSA Executive Vice-President and CAP Executive Director. The working group will meet as needed but not less than annually. The working group is tasked with the responsibilities of program development, operational review, evaluation and coordination, as appropriate to achieve mutual goals.

C. AREAS OF COOPERATION: Working within the policy and guidelines of each organization, the SSA and CAP agree to:

1. Appoint individuals and working groups at the national level to accomplish direct coordination and expand opportunities in supporting efforts and programs designed to increase CAP glider operations and SSA efforts to promote soaring by America's youth.

2. Encourage attendance at meetings of the other organization to encourage mutual education and exchange of information on SSA/CAP related activities, including the club/unit level.

3. Provide educational support for SSA/CAP selected joint activities while exploring and developing opportunities that offer an ongoing aviation experience along with non-flight based aviation education to CAP and SSA youth programs.

4. Support efforts to promote SSA and CAP organizational goals for membership growth.

5. Maintain the highest level of commitment to programs that ensure safe, high quality, joint soaring activities.

6. Share resources in such a manner that furthers the purpose of this agreement.

7. Provide SSA members the opportunity to act as mentors for emerging CAP glider operations to enhance standardization and safety.

8. Capitalize on program generated opportunities to promote CAP and SSA organizational awareness within the aviation and general public.

D. FUNDING AND LIABILITY:

1. With regards to program funding, a primary task of the joint working group will be to develop an operations plan that details joint and individual funding responsibility for each organization and individual program participants. All funding and liability issues will require final approval by each organization's governing body.

2. Both SSA and CAP agree that one goal for the program is to establish the operations as authorized CAP activities LAW current CAP directives. Liability issues will be identified, addressed, and resolved by the joint working group and the organizations' corporate legal counsel, prior to the commencement of operations.

E. CANCELLATION: This memorandum of Agreement may be canceled by either party upon the mailing of written notice of cancellation to the other party at the following address. Cancellation shall be effective at noon on the thirtieth day after mailing.

1. In: Soaring Society of America:
   Executive Vice President
   P.O. Box 11
   Hobbs, NM 88240

2. In: Civil Air Patrol:
   Executive Director
   403 S. Haskell St.
   Maxwell AFB, AL 36112

Nothing in this Agreement shall modify or subsume for applicable organizational regulations and bylaws or operating policy.

[Signatures]

Mr. Gene Hammond
President
Soaring Society of America, Inc.

Mr. Larry Sanderson
Executive Vice President
Soaring Society of America, Inc.

Brig Gen Richard L. Anderson
National Commander
Civil Air Patrol, Inc.

Col Paul P. Albano
Executive Director
Civil Air Patrol, Inc.